BRIDGEWATER TOWNSHIP ZONING BOARD OF ADJUSTMENT

Regular Meeting January 23, 2024 —MINUTES—

1. CALL MEETING TO ORDER:

Chairman Foose called the meeting to order at 7:00 pm.

2. OPEN PUBLIC MEETING ANNOUNCEMENT:

ANNOUNCEMENT; Adequate notice of this meeting has been given in accordance with the Open Public Meetings Act N.J.S.A.10:4-6. On January 9, 2024 proper notice was sent to the Courier News and the Star-Ledger and filed with the Clerk at the Township of Bridgewater and posted on the bulletin board in the Municipal Building. Please be aware of the Zoning Board of Adjustment policy for public hearings: No new applications will be heard after 10:15 pm and no new testimony will be taken after 10:30 pm. Hearing Assistance is available upon request. Accommodation will be made for individuals with a disability, pursuant to the Americans With Disabilities Act (ADA), provided the individual with the disability provides 48 hours advance notice to the Planning Department Secretary before the public meeting." However, if the individual should require special equipment or services, such as a CART transcriber, seven days advance notice, excluding weekends and holidays, may be necessary.

3. SALUTE TO FLAG:

4. ROLL CALL

TO NOLL CALL			
Donald Sweeney-	Present	Jeff Foose-	Present
Bruce Bongiorno-	Present	John Gayeski-	Present
James Weideli-	Present	Claudio Vescio-	Present
Jeffrey Sicat-	Absent	Andrew Fresco-	Present
Pushpavati Amin-	Present	Gary LaSpisa-	Present
John Kulak	Present		

Others present: Board Attorney Rich Oller, Esq., Board Engineer William Burr, IV, PE, and Roger Dornbierer, Zoning Officer

5. OPEN TO THE PUBLIC

Chairman Foose opened the meeting to the public.

6. APPROVAL OF MINUTES

November 14, 2023 Regular Meeting

On motion by Mr. Weideli, seconded by Mr. Bongiorno, the Board voted to adopt the minutes as amended based on the following roll call vote:

Ayes: Mr. Weideli, Mr. Fresco, Mr. Sweeney, Mr. Bongiorno



& Chairman Foose

Nays:

Ineligible:

Mr. LaSpisa & Ms. Amin

Abstain:

Mr. Kulak & Mr. Vescio

Absent:

Mr. Sicat

November 28, 2023 Regular Meeting

On motion by Mr. Weideli, seconded by Mr. Bongiorno, the Board voted to adopt the minutes as presented based on the following roll call vote:

Ayes:

Mr. Weideli, Mr. LaSpisa, Ms. Amin, Mr. Fresco, Mr. Bongiorno,

Mr. Gayeski & Chairman Foose

Nays:

Ineligible:

Mr. Sweeney

Abstain:

Mr. Kulak & Mr. Vescio

Absent:

Mr. Sicat

December 12, 2023 Regular Meeting

On motion by Mr. Weideli, seconded by Mr. Bongiorno, the Board voted to adopt the minutes as amended based on the following roll call vote:

Ayes:

Mr. Weideli, Mr. LaSpisa, Ms. Amin, Mr. Sweeney, Mr. Fresco,

Mr. Bongiorno & Chairman Foose

Nays:

Ineligible:

Abstain:

Mr. Gayeski, Mr. Kulak & Mr. Vescio

Absent:

Mr. Sicat

7. RESOLUTIONS

Application No. 22-008-ZB; SIGNATURE ACQUISITIONS, LLC Block 206, Lot 3; 1130 Route 22

On motion by Mr. Weideli, seconded by Mr. Bongiorno, the Board voted to adopt the resolution based on the following roll call vote:

Ayes:

Mr. Weideli, Mr. LaSpisa, Ms. Amin, Mr. Sweeney,

Mr. Fresco, Mr. Bongiorno & Chairman Foose

Nays:

Ineligible:

Abstain:

Abstain:

Mr. Gayeski, Mr. Kulak & Mr. Vescio

Absent:

Mr. Sicat

Application No. 21-020-ZB; GATEWAY 70-B, LLC Block 221, Lot 1.01; 229 Adamsville Road

On motion by Mr. Weideli, the Board voted to adopt the resolution based on the following roll call vote:

Ayes:

Mr. Weideli, Mr. Sweeney, Mr. Fresco, Mr. Bongiorno,

& Chairman Foose

Navs:

Ineligible:

Mr. LaSpisa, Ms. Amin, Mr. Gayeski, Mr. Kulak

& Mr. Vescio

Abstain:

Abstain:

Absent:

Mr. Sicat

8. LAND DEVELOPMENT APPLICATIONS

Application No. 23-009-ZB; Chimney Rock Self Storage Block 800, Lot 9; 1661 Route 22

Major Site Plan with D Variance & Bulk Variances

See attached transcripts by Magna Legal Services.

Application 23-014-ZB; CX Towers Block 163, Lot 6.01; 719 Route 202

Preliminary & Major Final Site Plan with C&D Variances

This application was carried to the Tuesday February 27, 2024 Regular Meeting at 7 pm without further notice.

Application No. 23-011-ZB; 1200 Route 22 Land Investors & 1200 Route 22 LLC Holding Block 221; Lots 1.02, 1.03, 1.04, 2 & 2.01; 1210 & 1220 Route 22

Preliminary & Final Site Plan Approval with variances

This application was carried to the Tuesday February 13, 2024 Regular Meeting at 7 pm without further notice.

Application No. 23-010-ZB; Bellie Holdings LLC Block 249, Lot 40; 19-21 Mount Pleasant Ave

Use Variance

This application was carried to the Tuesday March 12, 2024 Regular Meeting at 7 pm without further notice.

9. OTHER BOARD BUSINESS There was no other Board business.

10. ADJOURNMENT
The Board unanimously voted to adjourn at approximately at approximately 10:04 pm.

Respectfully Submitted,

Deputy Land Use Administrator/Deputy Zoning Officer

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IN RE: CHIMNEY ROCK ASSOCIATES, LLC

January 23, 2024

Zoning Board of Adjustment meeting, taken in the Bridgewater Township Municipal Building, 100 Commons Way, Bridgewater, New Jersey, before LISA F. PENROD, Certified Court Reporter (XIO1753) and Registered Professional Reporter, on the above date, commencing at 7:00 p.m., there being present:

GREENBAUM, ROWE, SMITH & DAVIS, LLP BY: STEVEN G. MLENAK, ESQ. Attorneys for the Applicant.

BOARD MEMBERS:

JEFF FOOSE - CHAIRMAN
GARY LASPISA
ANDREW FRESCO
DONALD SWEENEY
PUSHPAVATI AMIN
JAMES WEIDELI
BRUCE BONGIORNO
JOHN GAYESKI
JOHN KULAK
CLAUDIO VESCIO

TOWNSHIP PROFESSIONALS:

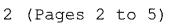
Richard Oller, Esquire - Solicitor Roger Dornbierer - Zoning Officer William Burr - Township Engineer

APPLICANT PROFESSIONALS:

MATTHEW LANG - Snapbox Self Storage PAUL WINTERS - Consultant ROBERT NOCELLA - Architect PAUL RICCI - Planner



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3	MATTHEW LANG	4	A-4 Revised fendering 155
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1	MR. FOOSE: Good evening again. We're	1	MR. WEIDELI: Here.
2	going to call this regular meeting to order,	2	MR. DORNBIERER: Joe Laspisa.
3	Bridgewater Commons Way, Bridgewater, New Jersey	3	MR. LASPISA: Here.
4	08807 at 7 p.m. open public meetings announcement.	4	MR. DORNBIERER: Ms. Amin.
5 6	Both adequate and electronic notice of this meeting specifying the time, place and manner	5 6	MS. AMIN: Here,
7	in which such notice was provided in accordance with	7	MR. DORNBIERER: Mr. Sweeney. MR. SWEENEY: Here.
8	the Open Public Meetings Act N.J.A.C. 10:4-6.	8	MR. DORNBIERER: Mr. Fresco.
9	Specifically, on April 19, 2023,	9	MR, FRESCO: Here.
10	proper notice was sent to the Courier News and the	10	MR. DORNBIERER: Mr. Bongiorno.
11	Star Ledger and filed with the clerk at the Township	11	MR. BONGIORNO: Here.
12	of Bridgewater and posted in the municipal bulletin	12	MR. DORNBIERER: Mr. Gayeski.
13	board.	13	MR. GAYESKI: Here.
14 15	Please be aware of the Zoning Board of	14	MR. DORNBIERER: Mr. Secat. Mr. Kulak.
16	Adjustment policy on public hearings, no new applications will be heard after 9:30 p.m. and no	15 16	MR. KULAK: Here.
17	new testimony will be taken after 10 p.m.	17	MR. DORNBIERER: Mr. Vescio.
18	If you're able, please rise for the	18	MR. VESCIO: Here.
19	salute to the flag.	19	MR. DORNBIERER: Mr. Oller.
20	(Flag salute.)	20	MR. OLLER: I'm here.
21	MR. FOOSE: All right. Roger, can we	21	And Mr. Burke.
22	get another roll call, please.	22	MR. BURKE: Here.
23	MR. DORNBIERER: Mr. Foose.	23	MR. DORNBIERER: Quorum.
24	MR. FOOSE: Here. MR. DORNBIERER: Mr. Weideli.	24 25	MR. FOOSE: Thank you. That leaves us with Chimney Rock Storage. Good evening.
1 1	IVIK. DOKINDIEKEK: IVII. WEIGEII.	1 43	will Unitingly rock Storage. Good evening.
25			The common storms of the control of





MR. MLENAK: Good evening, Mr. Chairman. Good evening and thanks for having us back. Thank you for carrying this the last couple of meetings without further notice.

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By way of brief introduction, you may recall we were last before you on November 14th on this application for preliminary and final site plan variance relief.

During that meeting, the board provided valuable feedback to the applicant in terms of its perception of the variance relief being sought. Even though all that's transpired so far is the testimony being provided by our civil engineer, we did take that feedback back and we rolled up our sleeves and tried to reduce the intensity of some of the variances that were being sought and outright remove some of the variances that were being sought.

Still, at the November hearing, we explained to the board, and will continue doing so tonight, that the topography, the layout, the dimensions of this particular property are such that there's nothing that can be developed without some relief, which is the reality of the site configuration.

So as I said, we went back, we tried

to analyze every angle of the plan that was
 previously submitted and made adjustments and will
 have testimony about what those adjustments are
 tonight.
 We've eliminated many of the variances

We've eliminated many of the variances that we were originally seeking, and for those that we did not eliminate, we tried our best to reduce the intensity or bring it as close as possible to the intent of the zoning plan and the zoning ordinance for the site.

It's our hope that the board sees a lot of these revisions that were made and will be testified tonight as an expression of our willingness to try to do, to listen to the board, its concerns and bring this into closer compliance with your ordinance.

Our plan is to present four witnesses tonight, and at the conclusion of those witnesses and the testimony being provided, including operations, engineering, architecture and planning, the board will have a complete understanding of what our proposal is here tonight.

MR. FOOSE: One quick comment. We don't have a planner here tonight. The township is hiring a planner. So I'm going to recommend that

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when we get to the planning testimony, maybe that's where we're going to complete our evening tonight so we can get at least a consulting planner on behalf of Bridgewater Township and on behalf of this board involved to properly ask questions and vet your testimony, if that's okay with you.

MR. MLENAK: Was that done in the reorganization earlier this evening?

MR. FOOSE: Yes. We approved Mr. Sullivan,

MR. MLENAK: I spoke with him yesterday and he indicated he wasn't coming tonight.

MR. FOOSE: He couldn't come tonight so it's kind of cart and a horse type of situation.

So I just wanted to throw that out to you, and we do have a full house tonight and we have a lot of testimony, and when you get to your planning testimony, why don't we talk about it.

MR. MLENAK: We'll talk about when we get there. Let's get to the first three anyway.

We would like to start with the gentleman to my right, Matt Lang.

I believe all of these witnesses have previously been sworn in. Mr. Oller can confirm that

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MR. OLLER: New year, new day.
MR. MLENAK: Do you want to do all four of them at once?

MR. OLLER: Yeah, why don't we do that, and Bill as well.

MATT LANG

is duly sworn by a Notary Public of the State of New Jersey and testifies under oath as follows:

MR. OLLER: And would you each, let's go in order of your witnesses if you like, but just identify yourselves for the record.

MR. MLENAK: Matt.

MR. LANG: Sure. Matthew Lang, Snapbox Self Storage based in Philadelphia, Pennsylvania.

MR. WINTERS: Paul Winters, Bowman Consulting, Parsippany, New Jersey.

MR. NOCELLA: Robert Nocella, SNS Architects and Engineers, Montvale, New Jersey. MR. RICCI: Paul Ricci, Licensed

Professional Planner, Atlantic Highlands, New Jersey.

MR. BURR: Will Burr, township engineer.

MR. OLLER: Thank you. Thank you,

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1 everyone.

BY MR. MLENAK:

Q. So Matt, you did give some brief testimony at the last meeting in response to some questions, but we really haven't introduced you yet to the board so I'll start by asking you just to do just that

Who are you? Explain to the board your business, what Snapbox is. Walk us through.

MR. LANG: Thank you, Board. Appreciate your time tonight.

A. My name is Matthew Lang. I am cofounder and COO of Snapbox Self Storage.

We are a vertically integrated self-storage business based in Philadelphia, Pennsylvania. We have been in business for 10 years. We operate over 50 locations across 10 states encompassing over three million square feet of self storage and 30,000 individual storage units. And we are here as a third-party management company for the application.

Q. Tell us about your presence in New Jersey.

A. We currently operate nine facilities throughout the State of New Jersey. We also have another one coming online that's under construction

in North Bergen that we'll be delivering in the summer this year.

- Q. And is there anything that differentiates you from other self-storage facilities or what your mission is?
- A. Ultimately, our business is here to serve the community. It's a community-based business. Our customers come from a small radius around the facility.

As the name would indicate, we try and make this business and process a snap. So ultimately, customers are going through life events and we're here to make the process for them smooth, easy and provide great service and a clean, safe, secure environment for them to store their possessions.

Q. Okay. What interests you about this site? Why Bridgewater? Why this particular site?

A. So as we analyze this location, there are a number of factors that we look at. We look at the amount of competition in a market. We look at the traffic patterns. We look at rental rates that are factors, and ultimately, in our determination, the market is underserved with the amount of existing supply that is in the market, and over the past few

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years, there's been increased demand for various uses of self storage.

This property obviously has great visibility, and with that, also very good access for customers, which is important for ease of use at a location.

Q. When you do that analysis, do you look at the existing supply of these particular facilities, their location relative to this site and what you would offer that they don't? Could you talk to us about that analysis?

A. We do. So as we look and we do our market studies, we understand the age of existing properties, the features and benefits that product is in the market.

In this current marketplace, there is an undersupply of Class A quality self-storage product, climate control, something that is able to keep possessions clean, dry through that.

This type of multistory facility is a newer type of construction within the industry. A number of the properties in the market are older vintage and do not offer the same type of feature and benefits that a new property would offer.

Q. Talk to us about your planned operations for

the site, the employees, who your customers are going to be. Just, what are the plans?

A. Yeah. So when we're looking at a new market for our business, we take into account the existing facilities, what their hours of operation are, what their office hours are. We tend to match what is already existing in a market.

For instance, customers will have access to the facility between 6 a.m. and 9 p.m., with office hours that are staffed by employees typically from 9:30 a.m. to 6 p.m. That would be office hours staffed from Monday through Friday with limited hours on Saturday, and we're typically closed on Sundays.

With that, we typically have, in an operation like this, two full-time employees and then we have district managers that would be operating and coming in and checking on the facility twice a month and working with the team.

Those two full-time employees are not there at the same time. We overlap in terms of staffing hours, but that gives us coverage, and generally it's a very light intensive business where we don't have a lot of customer demand on a regular basis.

4 (Pages 10 to 13)



- Q. Talk to us about security. You mentioned the hours that people are able to access the site outside of when you have full-time employees. So how would they get that access and what is the security of the facility?
- A. So all of our properties have access control. This specific facility would have keypad entrance where individuals are assigned a unique key code for them to enter the building. Those key pads are disabled after hours so you're not able to get in. You are able to get out of the building through emergency exits, but the security of it is 24-hour cameras that are running throughout the building and then the access control.

BY MR. BONGIORNO:

- Q. Can I ask a question? You said you monitor as people go in and they come out as well?
 - A. Yes.

- Q. So if I were to go in and I was a client and I signed in at 9 o'clock and comes 9 p.m., you can tell that I haven't left the facility?
- A. Yes. So there's often exit key pads as well which then can track the incoming and outgoing of customers.

Oftentimes, especially in new

developments, where we have the ability to wire speakers, we have playback saying that the facility is closing this time, please finish up what you're doing and exit the building. That's something that we have going on at a number of our facilities that are new construction.

Q. Thank you.

Do you also interview people when they apply for storage? In other words, do you ask them what they plan to do, the household goods or minerals or, I don't know, whatever? What do you do?

A. So there are a number of ways that customers rent with us. They can do full service rental online. They can rent through a call center that we operate ourselves. They can rent through the office and the manager there.

The lease does stipulate what you can and cannot store in a facility, and so we also, as the owners, management of any of our properties, have the ability to and the right to enter any unit without notification if we feel that there's any issue that needs to be addressed.

MR. BONGIORNO: Thank you very much. BY MR. MLENAK:

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- Q. On the same subject, can you Walk the board through, what are some of those items that are prohibited through your lease that you would not authorize to be stored?
- A. These are flammable items, explosives, ammunition. Generally things that cause life safety issues.
- Q. Who are your target customers? What's your demographic? What do you expect to be your customers at this facility?
- A. Self storage is a unique business where really any demographic, age, income is a possible candidate for self storage. These are folks that are going through life events typically, and so we are typically seeing customers coming in because they're moving, they're downsizing.

It is something that is driven by life events. So this is marriage, divorce, death, children, military, college. All of these life events create need for storing your items.

- Q. And in your experience at your other facilities, how often do these individuals visit the site? How much traffic do you see generated at the facility?
 - A. So that does vary. A lot of customers, we

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see them twice. We see them when they're moving in and when they're moving out.

A number of customers may use it for business services. So they may be storing files. They may be storing inventory. Those types of users will come in more frequently, but it varies tremendously.

However, I would say a majority of our customers are not there on a daily basis and a typical trip will generate time onsite of less than one hour. I would say it's more in the half hour range where there's no reason for customers to be on site for long periods of time.

Even for businesses that are storing inventory, if you've been in a self-storage facility, there's really no reason to linger around. So they're not that exciting, and ultimately folks who come in, they get what they need and they're out and on to the business that they really are having to attend to.

Q. One of the changes, and we're going to have our engineer talk about the changes to the plans, but one deals with operations, which is the trash and recycling.

How would that be addressed on this

11.

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particular site? As the board will hear and have seen in the plans, we have removed the enclosure in the original plans.

A. Yeah. Trash is very minimal from our perspective, and recycling for that matter. Recycling is probably more so, just due to packaging, boxes, things of that nature, but we don't have any food, refuse.

This is packaging material from retail items that we might sell for moving and storage, boxes, but overall, that's really it.

What we have modified is that we can utilize a storage unit near the loading area for any trash or recycling needs and we have regular pickup, and our managers can manage that and provide access to the waste haulers at that time.

- Q. That's all the questions I have for you unless you have something you think could be, from an operations point of view, that didn't get addressed from my questions for the board?
- A. I know in our previous hearing that traffic is a concern, and I want to say that even at a facility that is fully occupied, and in this case that might be in the range of 700 customers, which on paper seems like a lot, but we have less than 10

percent of our customer base that is visiting us on a daily basis, and not only is it 10 percent of that fully occupied space that's visiting us, but they're visiting us through the hours of 6 a.m. to 9 p.m.

So the amount of trip generations throughout the day is minimal. There's minimal site impact. Folks are not there overnight, and also at this location, there is no overnight parking.

So from an activity perspective, this is one of the few uses that has such a low impact on the real estate and property.

BY MR. BONGIORNO:

Q. You mentioned a lot of metrics that you gather by saying that certain traffic happens at this time of the day or people don't come in every day.

I'm assuming that you generate reports on a regular basis to track this information?

- A. The access control systems really are the leading indicator on activity at a site.
- Q. Online, or is there a report generated for one of those people that are permanent employees to review?
- A. This is software that is web-based. So really, anybody in our organization with the right

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credentials is able to log in and see that information.

It is certainly available at the site for the managers to view. It's something that they have open on their screens, along with our POS system and other softwares, but overall, these are reports that we're able to generate from anywhere.

MR. BONGIORNO: Thank you. BY MR. KULAK:

Q. I wasn't clear on the security features where I have a keypad to get in, and then I didn't quite understand your answer for exiting.

Must I key in an exit code? Do I walk out and somehow you know I'm gone? That one wasn't clear to me.

A. So each facility, each design tends to create or have different demand in terms of how a customer is entering and exiting.

In this specific instance, there can be -- I mean, ultimately, we want to make sure that, from a life safety perspective, folks have the ability to get out without any delay. Typically, these are motion sensor doors, sliding doors, similar to a retail environment, and so there would be that ability to get out of the building when

needed.

A lot of times the security cameras can also take tabs on activity and they log motion, and so we can see, if we don't have take exit keypad available, we can also tie it back to the security camera which is integrated with our access control.

- Q. I think what I'm trying to address is if somebody keys themselves in and you don't know whether they've actually left or not unless somebody asked you to check?
- A. So ultimately, that's part of the manager's responsibility and they are our eyes and ears at the site. They have a keen indication on customer use, and if there are individuals who they see coming in very late in the day, we often are addressing that type of activity with the customers because it tends to lead to scenarios where somebody is camping out in a unit or something along those lines.

With over 30,000 storage units in our portfolio, we have encountered many degrees of this type of behavior, and our managers are trained on identifying it and understanding it, and it's also a reason why we really do, even if a customer rents online, our team is required to make contact with them, to introduce themselves, to create a

6 (Pages 18 to 21)



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relationship with those customers, and from that point you get better indication on why they're there, when they're there, how often they're there.

Q. That's pretty much, as you're describing it, a function of the manager, his relationship, the tenure that the manager has, the sharing of his duties with the person who comes in after him.

All I'm trying to say is it's a little Swiss-cheese like in terms of determining if somebody's still there or not. You want to be able to let him out, I understand that. At the same time, I'd like to know that they checked in at 2 p.m. and they did, in fact, leave the building before it closed even though they can get out after of the fact. Right now there's no way to do that.

A. No, that's not that there's no way to do that because there are motion sensors going on in the building. There are security functions that can alarm us that if there are folks inside the building after hours. We have emergency contacts that are notified, and we have a chain of command between the manager, district manager, regional operations, myself at that list. BY MR. MLENAK:

Q. Matt, would it be fair to analyze how you're

describing to what people in the room may be more familiar which is going to a bank after hours and putting your ATM card in to get into the door, and you don't have to do it to get out again, but there's a tracking of who goes in, and I'm sure there are cameras and that's how you track it?

A. Yeah, very similar to that.

Again, it's with a unique key code, and so these individuals are each assigned and so it may be an eight digit code and something that's not easily duplicated there.

12 BY MR. FOOSE:

Q. Mr. Lang, I don't know if you saw it. It was in the New York Post today. I think it was page 3 or 4. 14 weeks a couple lived in their storage unit.

Now, that wasn't one of your facilities, I'm assuming?

A. No. I don't think -- I did not see Snapbox notification come up on my Google news, but no, and --

Q. Is it possible for that to happen in your configuration of your security? I mean, 14 weeks is a long time.

A. In our organization, that's not possible.

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The amount of — the amount of understanding that a manager has of the property that they are overseeing is tremendous, and it doesn't just go to that property, and as you said, Swiss cheese. There's always going to be some gap in terms of information.

There's also a lot of systems that we utilize in order to take notes on a unit, on a customer that, even if somebody goes on vacation, is out of the office for a while, that that information has continuity between the organization and different layers of management.

And so for our team, the way they're trained is to understand who is accessing the properties, how often, when, where. You know, they're as much of a security guard as they are customer service and sales. So it's part of the responsibility.

BY MR. BONGIORNO:

Q. I'd like to just make it easier for me to understand.

Again, the exit is the issue that I'm looking at right now. If someone comes in in the morning, I come in in the morning and it's 11 o'clock and 9 o'clock you're closing down. How do

you know that I haven't had a heart attack in my unit and I'm still there? How would you know?

A. So each property has a relatively small office, a rental office with retail merchandise and things of that nature that is 800 square feet.

Half of their time at a property in any given day is spent on the property, walking around, doing lock checks, making sure that the units that are vacant are vacant, the units that are rented are locked, and so the security of it is really something that they're going through, every morning they're doing a check, before they're closing they're doing a check.

If we're seeing anything of that nature, we also have motion sensor lighting, if there's activity in a unit, you'll see a portion of that building with lights on that should not have lights on.

Q. So why wouldn't it make sense, and you probably can tell me, why wouldn't you have them have to swipe out as well?

A. Well, life safety is one issue with that, and if there's anything that would require somebody to exit a building quickly, we want to make sure that, first and foremost, that everybody is safe on

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Secondly --

- Q. You would have an emergency exit probably covered by cameras, right?
- A. All entrances and exits are covered by cameras, ves.

MR. BONGIORNO: Okay.

BY MS. AMIN:

- Q. I have a question about your customers. Are they required to have some kind of agreement to use the space for a certain amount of time, so many nights or so many days or whatever it is? Can someone have very short period? A week? Two weeks?
- A. So our customer agreements are month to month. Minimum amount of time would be one month.

Most customers, the average length of stay in today's environment is 14, 16 months, and so some people, you know, are moving and they have a specific amount of time that they're -- they think they're going to be out or in transition.

What tends to happen is folks who think they're going to be renting end up staying for six months, nine months or longer. Ultimately, it's a flexible use for storage and it's an easy way to put possessions out of the area.

But we do not rent daily, weekly. Minimum timeframe is one month.

- Q. If someone is moving from one house to another and they need a space to put their furniture or some goods for a week or two weeks, is that something that is allowed in your --
- A. They can use it for one day, but they're going to be renting for one month and paying for one month.
- Q. Okay.
- A. So whatever their use is is up to them, but those agreements are standardized.
- Q. So based on what we saw, you have more than 500 storage areas, sections, right?

So do you allow every customer to have more than one or two and you can open up the space and have bigger space?

A. So customers are welcome to rent as much space as they need. We rent them unit by unit. So we do not necessarily consolidate units.

If somebody needs 1,000 square feet, they can rent five units, and so ultimately, that flexibility, having it month to month, means that they have the ability to scale up their needs if they need more space, and they have the ability to

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scale down if that need is reduced. BY MR. VESCIO:

- Q. So you mentioned that there's no overnight parking allowed at the facility, so on a manager's way out that evening, what will they do if there's a car still in the parking lot?
- A. So typically, if they do see something like this, oftentimes -- for instance, if a customer's car broke down, they're in communication with that customer. You know, if it's there for one night, they're not necessarily going to have it towed.

If it's there -- oftentimes a manager will recognize the vehicle of this customer. If somebody is frequenting the property on a consistent basis, managers can see. Especially with this design where your entrance is coming up near the offers, managers are going to be able to see that type of activity coming in. The parking is right out front of the office so they're going to be able to see who is this and are they a customer? Are they not?

If they see an individual parking and then walking behind the property to the community there, they would certainly go to them and let them know that this is for customer use only.

If it's something that we see becomes one, two nights, they would call their supervisor and see if it's appropriate to have it towed.

- Q. And do customers, like, register their license plates when they sign up for a unit? Is that information on the vehicle?
- A. They do not. We do take identification so we have driver's license, but as it relates to vehicle license plate, only at properties where we have vehicle storage would that happen.

MR, VESCIO: Thank you.

BY MR. FRESCO:

Q. So Mr. Lang, let me ask you this, a couple things.

First is, you referred to yourself as the third-party management company for the applicant. So let's spend a few moments, minutes drilling down on that.

Tell us what that means. How do you define that?

A. Sure. So third-party management is defining the relationship between our company where we provide management services for a third-party owner.

The owner of the facility is not an operator, and ultimately, they're looking to our

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expertise to assist them with the management of the property.

- Q. So is there a time issued on that? Is it in perpetuity? Is it one year? Six months?
- A. It's on an annual basis. Assuming we do a good job, hopefully it's in perpetuity.

Q. I see.

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So it's not like it's a ramp up. So when a restaurant starts, they bring in corporate people, they train everybody and then they hand it over.

So that's not the situation here?

- A. No, it is not.
- Q. So then any filings, any contact information that the police and the fire, it's going to be the third-party management company?
- A. It would be the third-party. It would be us. It would be our management team.
 - Q. Right.
- A. And ultimately, typically emergency response may have four or five people listed within an organization in that chain of command.
- Q. Now, what about, so -- and that's staffing as well? So you're interviewing? You're staffing?
 - A. That's correct.

Q. They work for your third-party company?

A. That's correct, yes. They are on our payroll.

Q. And then as far as liability goes, though, so I assume, I don't know if there's an owner in the room, somebody's actually the owner of this entity. Well, I guess that must be in the filing.

So liability-wise on the record, I mean, we know who this person is? Is this person background checked? I mean, how do we really know?

- A. In terms of the ownership?
- O. Yes.

A. Well, they currently own the property, and so they've been operating in the municipality for many years.

As it relates to, there's insurance that we carry as a management company. There's insurance that we have as an umbrella policy. There's property insurance and liability insurance that also follow along with that.

- Q. Okay. And is this the case in all of your properties? Is this common?
- A. In terms of third-party management?
 - Q. Yes.
 - A. It is a very common theme within the

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industry overall.

It is a unique operation. It is an ever-changing industry, and so a number of owners, just like apartment communities, hotels, would prefer to have a professional organization run it versus themselves.

Q. Okay. All right. Great. Thank you. Okay.

So let's talk about the size for a second. I don't -- for some reason my notes from the prior meeting, I don't have how many units, and I understand that they probably come in different sizes and shapes, and I also understand that obviously you're selling space so the more space you have, the more revenue you can generate, and I respect that, I really do.

So it's 129,750 square feet, I believe, the new building, and that's unless something's changes, roughly.

How many units are in that?

A. So that is the gross square footage. Within the design of self storage, you have hallway corridors, elevators, office, stairwells, and so typically -- and because of the shape of this parcel, we have a unique shaped building. That tends to increase the loss factor essentially, and

so with that, I believe we are ending up with somewhere in the range of 90,000 square feet rentable.

In a typical market like this where customers don't necessarily need a hallway closet, they may need an extra bedroom, for instance, our average unit size, I believe offhand is going to be somewhere around 110 square feet, which then equates to somewhere in the range of 800 storage units.

Q. 800.

A. The amount of storage units is not necessarily the critical component because as a building lease is up, you tend to see different demand metrics and the flexibility of storage is also that you can modify these units through that lease-up period to create the best unit mix for market demand.

Q. Got you.

Okay. So, and you know, right now a mature facility, let's say a year old facility, what do you have? 70 percent? 80 percent occupancy? And you don't have to divulge any industry stuff. Just roughly. I mean, 50 percent?

A. No. So there tends to be anywhere between a two- and three-year lease-up period, and so it's

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generally evenly spaced across first, second, third year.

- Q. All right. So let's just say you're at 50 percent. That's 400 units, and you said earlier that you're seeing 10 percent of your clients on a daily basis. That's 40 spots.
 - A. That's 40 spots spread out across 15 hours.
 - Q. Yes, yes.
 - A. Yes, right.
- Q. Still, 19 --

A. It's also loading areas, and so the number of loading areas that are on the site are going to be utilized, the folks that are using the parking spaces.

So at 40, you know, that's, you break that out into 10 hours and you have four cars on site each hour.

Q. But if I remember my old bachelor days, my rent was up and I moved out at the end of the month.

So I would assume that you're busy at a certain time. There's got to be some peak times, right? The end of the month? The beginning of the month? The middle of the month kind of thing?

A. Yeah. The activity does bookend the month, and so with that, it is something where, there

again, a lot of agreements are signed throughout the week. Moving activity is generated more so Friday, Saturday, Sunday. But again, that is something that, as the property stabilizes, it becomes more of a natural flow as opposed to everybody coming in February 1st and having 80 leases signed. That's not really the case in our business.

MR. VESCIO: Okay. All right. Fair enough. That's great.

Thank you very much. That's all I have.

12 A. Thank you. 13 BY MR. KULAK:

Q. You have described the aspects of the site itself and the location as being desirable for your business. The demographics of the surrounding area, the relative absence of competition, at least for the kind of quality facility you propose running, and so you know a lot about the business aspect of this.

This is an intensification of use on that site. The building which exists today in many ways is unobtrusive, for a lot of reasons. It does not have the degree of intensity that you propose.

So my question to you is, is it

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necessary to have that big a building with that many units and still operate a profitable business and in which case you can scale down considerably that which you propose to us in these meetings and perhaps in some ways eliminate some of the other variances which are going to come before, but from a pure business perspective, can you build it smaller and still make money?

A. The design and size of this building, the thought in mind was really to meet where the market demand is in this community, and that's what we saw ultimately was the demand, and so as the self-storage expert, I can't really talk to other factors that are involved in this application.

What we see is that there's an undersupply of self storage in the marketplace. Not only that, a typical trade area for us, maybe three miles or five miles, depending on density, because of the location on Route 22, we tend to see market demand further out from that radius because of functions of somebody works in this market, they drive here day in and day out. It's a convenient location for them, and so ultimately, the way we look at the business is, is the community being served with the amount of storage that we see in

demand?

Q. But you have operating history of all the facilities which you currently manage or operate, and so you do know those which are profitable and those which are ascending into the profit margin.

All I'm asking is, can you build it smaller, still make it a profitable investment for the owner of the property and make sense for you as a management company?

A. I understand your question, but ultimately, in my position, I can't make that determination. I'm a manager in this relationship and I understand what can be done and what cannot be done.

In our portfolio, we certainly have locations that are smaller and we have ones that are larger. In the scenarios we're owners, we're looking at the same fundamentals to see that just because you're going larger doesn't mean it's going to be more profitable. If you're creating something that is too large to serve the market, then there's no sense in having vacant space either.

So from that perspective, we feel that the design is there to meet the demand.

Q. And I understand in this case you don't want to speak for the owner as you're being the

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management company, but I do know that with respect to the operating history you have of your own facilities or the ones that you manage, you do have a formula by which you can determine whether these things make sense, and it might be customizable to the individual property, and perhaps then my question is best posed to the owner. BY MR. MLENAK:

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Q. Maybe before you -- and I'm going ask this of the architect as well, but you addressed it in one of your responses to the questions from the board regarding percentage factor of the dead space, the hallways, the walkway, the office space that is not attributable to the rental space.

Describe that a little bit and how that plays a factor into your market analysis.

A. Yeah. So listen, I think the traditional self storage that you would have seen 20 years ago, which is the single story drive up, you have a lot of pavement. You have a lot of impervious coverage, but you have no hallways, and so the buildings that you put up are 100 percent utilized.

In a multistory facility which ultimately came out of the industry for having better locations instead of being tucked away in the back of an industrial park, more self-storage properties, and certainly ones that you've heard in other applications over the years, are going vertical with multistory.

Again, that creates a need for elevators, stairwells and hallways. An irregular shaped building creates less right angles and more hallways, and so as we look at that, and certainly my colleague on the architect side has much more information relating to that, but even in a single story conversion, which we've done of defunct retail buildings, we have a loss factor, and so real estate taxes are not based on the net rentable and our insurance is not based on the net rentable. This is on a gross building factor.

We try and make the buildings and design them in the most efficient manner so that customers have a clear understanding of how to get around the property. We have interior signage to help with way finding and things of that nature. But ultimately, the design is a way to maximize efficiency.

Q. So ultimately, in a regular shaped building because of an irregular shaped lot will yield more unrentable space, more hallways that factor in?

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A. That's correct. If you have a perfect square or rectangle, I think the most efficient we could get in a multistory design would be 25 percent loss.

In a scenario like this, we're pushing just over 30 percent, and so again, we have gone through iterations to make it more efficient while also providing a clean and clear map for folks to be able to get around.

MR. KULAK: Fair enough. Thank you. BY MR. GAYESKI:

- Q. One question. How much of a demand in this area would this facility address? So have you calculated, I believe it's X number of units?
- A. Yeah. And so from what we've seen, there is continued demand. We have been tracking other potential development sites in the market.

The interest rate environment has made it difficult to develop from a real estate perspective, pure and simple, but even with the other applications and also outside of the municipality, we saw there being a demand.

We started working on this a long time ago before the interest rate environment has slowed down further development. So we felt that there was

viability with this project even with the two or three other projects that we were tracking in the marketplace.

Q. So this would address 33 percent of the demand?

A. This would probably address 15 percent of the demand.

BY MR. FOOSE:

Q. All right. I have a question, and I'm just going to ask it, and Mr. Lang, you did a great job. Thank you for -- clearly you're an expert third-party management company, but in late 2022, the Bridgewater Township Council passed an ordinance which removed warehousing as a primary use in all commercial zones.

So I hadn't thought about this until your own testimony triggered it, and essentially your quo, business storing inventory. So you do have customers that are businesses and they store inventory there.

So what I'm trying to get at that this case doesn't create impairment of the intent of the township council which removed warehousing as an effect in Bridgewater Township.

So what would happen, and again, this

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is going to the operations side, not to the planning side, what would happen if you saw a number of business customers come to you and say, We need to store inventory here, and we know that's a demand because we've had infinite applications for warehousing in front of this own board.

Would you reconfigure the 800 approximate spots to start to give this business demand places to store their inventory? Because I'm concerned about potentially this becoming a back door to warehousing operation, even if there was no configuration done to our bay doors and whatever. What if you had someone show up and said, Hey, I make iron railings and I want to store 50,000 of these iron railings and I'll pay you X to do it? And that X is 30 percent above your operation margin.

How do we as a board prevent your company from reconfiguring those 800 spots to create a backdoor warehouse, which the Bridgewater Township Council has removed as a primary use in this case?

MR. MLENAK: If you have experience from an operations points of view. Certainly it's a very fair question from a planer.

Q. That's what it speaks to, and you put on the

record that you have 50 locations in 10 states.

How do you handle a business customer that comes to you and wants to store a large parcel or large inventory component and they want you to reconfigure your layout to accommodate that? What would happen? How can I tell the township council of Bridgewater that we prevented any backdooring of warehousing here in this application?

A. No, it's certainly a valid concern.

I think through our business operations, there are a number of ways that we have the ability to exclude that type of use. There are a number of ways.

A, a customer who's looking for large amounts of space automatically starts to raise flags. The manager starts to interview and ask more questions about the customer's use.

Also, because of the camera and access control, we have full visibility on what is coming into the building, even we're not there.

So a customer that is maybe not even telling us that they want to take on that much space, could rent it online, but we will see that type of activity occurring.

We also have --

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Q. You testified that this is a part of your business, that you have business storing inventory.

A. It is.

Q. So I'm just saying, they come to you, this is a business, they want to store inventory, and let's say they buy 30 units and they want to reconfigure those 30 units because they've effectively found an arbitrage, a storage arbitrage and it's an arbitrage of our ordinances, and I want to make sure that I can tell the township council we didn't allow a local arbitrage to happen between storage at a warehouse and storage at a facility such as yours.

A. So I think there's also differentiation between traditional warehouse, which is maybe some of the use cases.

Q. Well, that's prohibited in New Jersey. That's my point.

A. Understood.

And so a number of the factors that you would find in a warehouse you will not find in self storage. There are no forklifts. The lift or the elevator between floors is a large passenger elevator. There are, again, small carts that you can use, but the operation of a self-storage

facility would not be conducive to warehousing.

Q. If I can just stop you. Those are great answers.

So would you be willing to stipulate that no forklifts will be used in this operation?

A. 100 percent.

Q. Okay. And now, you're a third-party manager. You testified you have a one-year contract. This is going to run with the approval of the property.

So we're going to stipulate that no forklifts are going to be utilized at this property?

MR. MLENAK: That's correct. And there are other factors obviously that we can talk about.

MR. FOOSE: Let's hear them. That's a great answer. Let's keep expanding on that. How do we protect this from --

MR. MLENAK: Someone who's done a lot of warehouse applications, the number one thing is ceiling height. That's what they're looking for now, and you don't have that here.

Is that correct?

A. That is correct.

MR. FOOSE: But you could have if you



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removed partitions in these -- because you've already talked about reconfiguring layouts.

MR. MLENAK: Well, you can go horizontal, but not vertical.

A. Yeah, we're also -- the type of racking that a typical warehouse user is going to want to have you're not going to have in this facility. You may have shelves, and even a consumer has that ability to put up plastic shelves.

In our rules and regulations, you're not allowed to modify the space on your own and nor would we be modifying the space for a user like

So while I certainly understand the concern, in practice and in operation, it would not happen.

BY MR. MLENAK:

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- Q. And not only is the ceiling height about 10 feet ---
 - A. Correct.
- O. -- we're talking about here, but there are 21 columns spaced every 10 feet --22
 - A. Yeah, absolutely. That's right.
 - Q. -- for warehousing?
 - A. And so from an engineering perspective, I

can't tell you exactly where the columns are. I know that they're tucked away and so that they're not obstructing hallways, and ultimately, the floor load of a self storage is there to support the contents that our customers are storing, but outside of that, we do not have, in this specific instance with this property, there's no vehicles that can enter the building, and again, no forklifts that would be on site. BY MR. FOOSE:

Q. And just to put this on the record. 129,000 square feet of total usable space. If this was a warehouse application and it got approved, you would have a renter in one day.

I mean, so to say that the height isn't really marketable, it's untrue. 129,000 feet in Bridgewater, New Jersey, would probably be leased in a day.

MR. MLENAK: Respectfully, 10 foot ceiling height, agree.

MR. FOOSE: I'll withdraw it, but with that said, I do want to make sure that the intent here is not the impairment of what the township council put through in October of 2022. I think it's 126-143. And I'm going to ask every one of

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your witnesses the same question in how we prevent this storage arbitrage, and it's an ordinance arbitrage, and we have to make sure.

I think the forklift is a great way to start, but we have to ask ourselves with each witness how are we preventing this arbitrage from happening of our local ordinances, because we're one of the few towns that have done this. We've outlawed this.

MR. MLENAK: We will be happy to address any conditions of approval that are reasonable that won't impair our operations to prevent that.

MR. FOOSE: As we go along, this is a work in progress. Anything that would help me go back to the township council and say we upheld the intent from that ordinance change in, I think October 2022.

MR. MLENAK: Sure.

MR. FOOSE: All right. Any other

board questions?

BY MR. BONGIORNO:

- Q. If an applicant wants to change dimensions of a space, you can't do that?
 - A. No, no. They cannot.

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- Q. So when you build it, that's what's going to 2 be there forever?
 - A. When we build it, they will come.
 - Q. Okay. What is the largest space you would be renting?
 - A. I believe at this facility, the largest space would be 10 feet wide by 20 feet deep, so 200 square feet. Typically, the largest size that we offer in a facility of this design.
 - Q. Would you also be willing to state that you would never reconfigure any of the existing spaces? MR. MLENAK: That would be a tough thing --

A. I think that's a slippery slope because there are scenarios, for instance, that we deal with now at other properties where the average unit size was designed to be 90 square feet, and through the demand of the marketplace, we see that 100, 150 square feet is in higher demand. So we have the ability to combine a unit.

It's something that, we take a lot of time and effort in the planning and the design of this to hopefully match the market and to create the right target. It's been very seldom that we've come across a scenario where we need to modify a building

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- 1 in order to meet the demand that we've missed. 2
 - Q. Almost never?
 - A. Rarely.

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- Q. So then you would not have a problem agreeing to that, right?
- A. Self storage is built in a manner so that it is, to a degree, flexible.

Now, the column spacing, the doors that are there, the way that these are built interior does not make it easy. It's not a simple task. It's costly. It's something that we don't want to be doing either.

MR. LASPISA: Is there an acceptable maximum size that -- since you can't get a vehicle in here anyway so we're not leaving -- they don't need to be huge. You're not using forklifts anyway. Is there an acceptable maximum unit size? And we could also put this as minimum number.

A. Yeah. I mean, generally speaking, that is something that can be accommodated.

You know, in our portfolio of all these properties, minimum size might be, call it five by five with half height. So those might be considered a locker.

In this market, with the density of

population that we have here, that's not a highly desirable type of unit. In this scenario, our smallest unit size would be five feet by five feet and eight and-a-half feet tall.

The largest size unit which I believe we have in the unit mix is 10 feet wide by 20 feet deep, being 200 square feet.

MR. BONGIORNO: You're still projecting, and we haven't gone over a lot of the old variances yet, but you're still projecting to do three levels, three stories?

A. Yes, that's correct.

MR. BONGIORNO: Thank you. MR. FOOSE: Anyone else from the

board?

Mr. Burr.

MR. BURR: Thank you, Mr. Chairman.

BY MR. BURR:

O. Mr. Lang, actually had a question. I think it was in the follow-up to one of your responses to Mr. Kulak where you had mentioned that you have some facilities that are smaller than this, some that are larger in size.

Early on in your testimony, I think you mentioned you have nine facilities in New Jersey

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with maybe a tenth one on the way in the summer.

- A. That's correct.
- O. Can you give us an idea what those size range is typically involved from the low end up to the high end?
- A. Yeah. So, and bear in mind, the size, shape, construction, layout have been evolving over the course of self-storage industry. The industry is relatively new, as you think about this. The first storage units were popping up in the 1960s. So when you think about this as an asset class, it's still relatively new.

With that in mind, properties that were built in the '90s and early 2000s tend to be smaller.

So in New Jersey, our smallest location is about 45,000 square feet, maybe 350 units, somewhere in that range. The largest facility that we have is 110,000 square feet rentable. The one that's under construction is going to be in the 95,000 square foot range.

MR. MLENAK: Gross or rentable?

- A. Rentable.
- Q. So when you say 110 rentable, that would be compared to the 90 rentable for this unit? Is that

what we're -- are we talking apples to apples?

- A. That property happens to sit in a more suburban marketplace than Bridgewater. It is single story, and so there are driveways between 15 buildings that comprise of that 110,000 square feet.
 - Q. And you said a 95 and a 110.

Of those two that are comparable in size to this one, what does the parking look like on facilities like that?

A. That's really a great benefit of self storage. Typically in self storage, we're seeing parking one space per 10,000 square feet. And so within our portfolio, not just within New Jersey, we have locations that have probably one space for every 12 or 13,000 square feet.

There again, it is retail conversions that had 45,000 square foot buildings sitting on six acres tend to have a little bit more parking, but I think from the 19 -- I think we actually added some.

The parking spaces that we have on the redesign more than accommodate the demand that we would be seeing on a regular basis.

Q. Okay. Let me ask you a question about the hours of operation.

I think you had mentioned 6 a.m. to 9

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p.m. I heard Monday to Friday.

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- A. So the 6 a.m. to 9 p.m. would be customer access availability. That would be seven days a week.
 - Q. Oh, that is seven days a week?
 - A. Customer access is seven days a week.
 - Q. Okay. So that's where I went offline.
- A. Yeah. And then office hours where a manager would be would be Monday through Friday, 9:30 to 6, and then Saturday, I don't know, 10 to 2 or something along those lines.
 - O. So it is the seven-day operation, 6 to 9?
 - A. From a customer perspective.
 - O. From a customer perspective.
- A. Yes. And that is standardized across every competitor in the marketplace today.
- Q. And at your or facilities with the exterior lighting, 9 p.m. cutoff in terms of customers being able to access their units. Do the exterior lights go off at that time? An hour after? When do the exterior lights get extinguished?
- A. That is actually something that we've had to modify on occasion based on municipality interest.

We typically have photo cells on lighting so that they turn on at night just for visibility. Certainly this time of year, lights are turning on at 4:30, and so I understand there's sensitivity regarding lighting for vehicles on 22. I think the team has addressed that.

But ultimately, there would be a few lights around the building, just around entrances, exits for security purposes, and then a fire lane around the back that would be motion censored for that need.

MR. BURR: Very good. Thank you. MR. FOOSE: All right. We're going to open it up to members of the public.

First up, we had an objector's attorney here last time, Ms. Westlake, I believe. Is she here?

MS. WESTLAKE: Hi. How are you? MR. FOOSE: Hi. I wanted to give you the first bite at the apple.

If you could just state your name again for the record.

MS. WESTLAKE: Yes. Thank you very much. Good evening, everybody. Happy new year. My name is Rosalind Westlake and I'm

24 here representing Arthur's Self Storage. 25

BY MS. WESTLAKE:

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O. Just a few questions, Mr. Lang. Thank you. That was very interesting testimony.

You said this is an annual service agreement that you set up with the owner of the property?

- A. That's correct.
- O. So what would happen if the owner decided not to renew that? Then the space would be unmanaged or managed by the owner?
- A. If they choose to manage it themselves, yes, but ultimately we have a deep relationship here and so if there were to be a different management company, there would be a transition of services.
- Q. But there wouldn't be anything to stop the owner from having constructed the building and then, unless there were significant restrictions on the structural component from redoing the entire interior of the building and changing the support structure, correct?
- A. I think financially there would be many reasons why that would not happen.
 - O. But it's possible?
 - A. Many things are possible.
- Q. Okay. As to the question, with respect to the docks, do you reserve dock time? Because

there's only the two loading docks.

So what happens if there's a conflict, five people want to use the loading docks all at once?

- A. Well, there are two loading docks but there are five loading areas, and so in our experience, given the size and the demand, not only are those areas there, but oftentimes people are utilizing the space with a pickup truck or a van or even a light vehicle which they could, of course, be utilizing parking spaces for that as well.
- O. So you don't do any reservation of the docks to control that?
 - A. We've never had a need for that.
 - Q. Okay. All right. Thank you.

So with respect to basically the metrics that you used to identify this particular location and how to design the site, can you help me understand what metrics you used? The population? You mentioned radius, that kind of thing. Can you talk a little bit about that?

A. Yeah. In our experience, we see that -- we look at it national level, regional level, local level, and so the various metrics are there is number of households, population, population growth,

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household formation, and not only that, but again, the 22 corridor brings additional demand from outside the immediate trade area.

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Q. Okay. So then if you're using all of those metrics, what specific metric did you use?

I mean, you mentioned a three- to five-mile radius is used sometimes. Is that the radius that you used here, was a three-mile radius, a four-mile radius?

A. No. Actually, in this scenario we used more drive time. Again, because of that corridor and the ability for customers to access this site.

In a typical scenario, if a higher density, if you're talking about a Manhattan or borough area, you're having customers that are coming from one, maybe two miles. That's more determined by drive time and accessibility than it is by pure radius.

So ultimately, we use these metrics as a way to frame the scenario, but at the end of the day, the drive time is really what creates the marketplace.

Q. Okay. So the marketplace that you've identified or created through these metrics is then translated into a building size?

A. Unmet demand.

Q. I'm not sure I understand that. What does that mean?

A. We have the ability to track existing supply in the market. We have an understanding of market occupancies based on rental rates, based on concessions, and we can back into an overall market occupancy.

From there, we understand in a municipality or New Jersey or even within central New Jersey what the usage is for the space.

- Q. So you backed into the space using the metrics. So you chose a space of 129,000 square feet and backed the metrics into that?
 - A. Yes.
- Q. Okay. Why did you select 129,000 square feet?
- A. Ultimately, the way the site is laid out and how this is, that was the unmet demand that we saw we could help with this new supply.
- Q. Okay. If you took a different building size, could you back into that building size with those same metrics?
- A. Yeah. If we could go five stories, we would still have that unmet demand. So --

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Q. Right. I understand that there's an unknown, unmet demand.

I guess my question is, if you did a 45,000 square foot space similar to the smallest site that you manage, which presumably is profitable, you could back metrics into it to show that you would be meeting some demand in Bridgewater, correct?

MR. MLENAK: Do you understand the question? Because I don't understand what back metrics into it.

MS. WESTLAKE: Well, I'm using his term of backing in.

A. So your example of putting 45,000 square foot, it's a totally different market.

What we have in Manchester Township in Ocean County is not relatable to this site, this township or this county.

O. Okay. Is that because you have a metric that says there's unmet demand of X and we can meet 70 percent of that because that's what we would like to do as a business? Or are you saying there's unmet demand of X, we have the ability to build a building of this size, and therefore, we will be able to meet 30 percent of the demand?

A. I'm not sure I understand the question.

Q. I guess my question is, is there a way to

design or to identify a building size that will meet demand, obviously not all of it, but will meet demand that doesn't take up the entire property?

MR. MLENAK: I object to the premise that is it takes up the whole property.

MS. WESTLAKE: Well, okay. I'm sorry. 86 percent of the property.

A. I'm sorry?

Q. It takes up 86 percent of the property, but I'm just having trouble understanding this whole concept of having these metrics and identifying this demand, and as in your own words, you said backed into the size of the building in order to identify which metrics you would use, so that because you're being presented with the option of 129,000 square foot building, you therefore say the metric I'm going to use is five-mile radius or drive time of three minutes or 10 minutes or an hour.

It sounds like your metrics can kind of be identified to fit whatever building size you're presented with. Would that be accurate?

MR. MLENAK: Just for the record, the lot coverage is 46 percent, not 86 percent.

16 (Pages 58 to 61)

MS. WESTLAKE: Okay. I'm sorry.

A. Yeah. So the building design, shape that is being presented is a best in class facility. The look, the design, the size is also a best in class design for the municipality of this nature where customers are going to desire that.

In doing so, in creating a roof height from various metrics that we're trying adhere to, we are going down. We're not going up higher. And so through that, there are construction costs that ultimately there are financial decisions in a business like this.

Q. Okay. All right. Thank you. I appreciate it.

I'm sorry, I'm not a financier, nor do I understand metrics all that well.

MS. WESTLAKE: I think that's all I have for this witness. Thank you so much for your time.

MR. MLENAK: Mr. Chairman, a couple of redirect questions.

MR. FOOSE: Absolutely.

BY MR. MLENAK:

Q. Mr. Lang, one of the questions Ms. Westlake asked you was about a concern that the owner goes

and self manages and then the board has no control over complete redesign of the interior of the building.

You're not a specialist in land use or zoning, but would it surprise you to learn that if a structural change is proposed that that would have to come back to this board?

A. That would be my expectation.

Q. You were also asked a question, I think I understood the premise, about backing into the market based on occupancy, but you also testified that, even at this size, you would still likely, in your estimation, only be capturing approximately 15 percent of the market demand?

A. That's correct.

Q. Okay. So approximately 85 percent of the market would still be, there would still be an unmet need, and likely how does that result or what would the result be for existing facilities out there by your presence?

A. One interesting component to self storage is that just because new supply has hit a market does not mean that competitors start losing customers.

This has been a concern that we've talked to partners, investors, internally,

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externally.

Customers do not move and take up a day of their time putting their contents into a truck, loading it up, unloading it into a new facility because the rate is \$5 less, \$10 less.

A stabilized property remains stabilized even through new competition. If there are other factors of reasons why a customer leaves a facility, typically that's relating more towards that facility's own operations versus having new supply and new competition in the marketplace.

MR. MLENAK: Thank you, Mr. Lang. MR. FOOSE: Thank you. Any other members of the public have objector's attorneys

present?

All right. Seeing none, I'm going to open it up to members of the public.

There's a familiar face.

MR, HUMENICK: I've been here before. MR, FOOSE: Once or twice. Good to

see you.

MR. HUMENICK: It's been three years. MR. OLLER: For the record, will you

state your name.

MR. HUMENICK: I sure will. Evans

Humenick, 3 Crest Drive, Bound Brook, New Jersey. I'm in that development just on the other side of Route 22.

MR. FOOSE: And just for the record, you're a former zoning board member, correct?

MR. HUMENICK: Yes, I am. MR. FOOSE: Thank you. Good to see

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you.

BY MR, HUMENICK:

Q. Mr. Lang, let me ask a question. Have you taken a look at the property itself? Have you walked the property? Have you seen it?

Because sometimes we have people come in and they make estimates and they come up with a bunch of plans. Like, in the administration office I saw a big pile of documents so big today.

Have you seen the property?

A. Yes.

Q. Okay. And you've got experience, a lot of experience in this area with this type of storage. Okay.

So a lot of things that maybe you might hear and you might not realize, things like this do happen even if they only haven't happened yet.

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We had a trucking company that at one time wanted to open up some of their space, and it turned out they had some material that was hazardous material. They didn't know it themselves, but they were a place where trucks would come, 5 o'clock in the morning and swap --

MR. MLENAK: Excuse me. Is this testimony? I just want to be clear. You're not sworn.

MR. OLLER: You're giving some background to get to a question.

MR. HUMENICK: Yeah, this is a little historical question if you want.

Q. Where trucks would come at 5 o'clock in the morning, wake up a lot of people in the neighborhood and swap goods and they might move it into storage, and then another truck would come and pick it up because they deliver further into the city or whatever, and that was hazardous material.

Well, they didn't put it in and they didn't even know that they had hazardous material coming in on their trucks.

Now, there's other types of material or things that could happen that haven't happened yet but might happen.

When you're putting this facility up, is the person who wants it built, do they want to use it as another source of income?

Let me give you an example. We had a series of time where we had a bunch of colocation towers.

MR. OLLER: Before we get to your next question, your backup or your lead-in to the first question is about hazardous materials.

MR, HUMENICK: Yes.

MR. OLLER: Is the question, how do you know if someone's storing hazardous materials?

MR. HUMENICK: Well, that is my question.

BY MR. HUMENICK:

Q. And let me expand it to make it easier for you to answer it.

You said you had documentation to make sure people didn't bring certain types of hazardous material into their cubical, or whatever we want to call it, their space.

Is that what you're trying to eliminate, things like hazardous materials?

A. Yes.

Q. Way back long time ago, in 1993 in Jersey

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City, a company that had a warehouse that actually ordered compressed gas and cylinders, but it wasn't ordinary compressed gas, it was hydrogen that eventually went into the World Trade Tower and it was used inappropriately in the World Trade Tower when this first explosion occurred.

Is that something that might be included, as well as things like chemicals that might be hazardous and cause a fire?

A. Yes, that's correct.

Q. Good.

How about colocation towers? Is that something that, when people buy this space and they're going to -- they want to raise the property or the building that's there and put another one in, do they plan on, if necessary, use that piece of property as a staging area, like for American Water who apparently puts about four or five vehicles on the property in the morning so they're using it, and I'm sure they're charging a fee for that, whoever has the building now, because they have to pay insurance to have some other service done on the property.

Does that make sense to you?

A. I'm not certain that I understand the

question.

Q. The question is, is the property going to be used for anything else besides the intended purpose of what you're building it for or is it going to be used for something like a staging area or a place where people can meet and get together and let's say swap product from one truck to another?

Is there going to be colocation towers which you can generate an income from? I'm not trying to give anybody the idea, but is that a way that you've been able to mitigate some of the cost in the places that you've already established, by people using it for a different purpose?

MR. MLENAK: I'm going to answer as this is a legal question. This application involves one use, and we are not going to be, if the board were to so approve it, it would be not be an approval of any other use, including cellular towers, outdoor storage, vehicle storage, anything like that.

MR. OLLER: If they in the future, wanted to do something like that, they'd have to come back before this board.

MR. HUMENICK: The zoning that's going to be putting on the property now is what is going

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that.

MR. OLLER: Well, the zoning could change.

MR. HUMENICK: It could if somebody applied for it.

MR. FOOSE: Mr. Humenick, you could ask him, in any of the 50 properties he manages, does that occur?

- BY MR. HUMENICK:

 O. Has that been done?
 - A. Putting cell phone towers on the building?
- Q. Anything else that people have your -- that they're using for the purpose of storing goods, which I think automatically is something that you're going put in while you're moving, somebody's moving in, somebody's moving out, somebody's going to college, things are coming into the area.

Does that --

- A. Folks are not conducting business --
- Q. Right.
- A. -- on the property or in the storage unit. They are not using this space as a flee market or swap meet or anything of that nature.
 - Q. Has that been done?
 - A. We do not allow that at our properties.

Q. Okay. Little side-bar maybe for you.

In Bound Brook there's a bakery called Mediterraneo, and that's in Bound Brook, and they have a board and they have a nice small piece of property. It could be appropriate for so many other things, but somebody applied for that property. They wanted to make it into a skating arena. You would never imagine it, that this bakery could turn in -- this small area could turn into something to have parking and enough for an ice skating area inside.

So I've seen things that I never thought I would see on the zoning board, what things can become.

MR. MLENAK: But they had to apply for it.

MR. HUMENICK: They had to apply for it and it's still up in the air.

Q. So I bring it up, and you may not think it's very likely that somebody's going to bring hydrogen into the property and use it to blow up the mall. But let's say, we talk about what a great location it is. It's great because it's centralized. You can come right off 22, 78. You can come down 287, 202, 206. You've got so many roads here.

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What a nice place to take four or five boxes or things that look like computers, but what they have are, say, Fentanyl in it or some other narcotic that's been brought in.

So when people are asking about switching cargo, let's say from one place to another or one truck to another, there's a real serious need for that, and by the way, on Route 22, I asked if you looked at the area around here, not only the property, but there are other places that are trying to do warehousing in the area and that are trying to do things, like whatever we would call this, the -- what do you call this thing that you're doing?

MR. MLENAK: Self storage.

Q. Self storage. Okay.

And we talk about it. For homeowners, let's say, and the local property owners, but I believe you also said that you're going keep the place closed on the weekends.

Now, that might be nice for some people, but I think that's a time where a lot of people that are moving from one place to another --

MR. OLLER: Actually, he didn't say

MR. MLENAK: That's not correct.

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MR. OLLER: They said it's a 24-hour facility for -- I'm sorry --

Q. Did you not allude to the fact that you were closed on the weekends?

MR. OLLER: -- facility for customers.

A. We do have office hours on Saturday. The office, there would not be a manager staffed on a Sunday, but again, to concern -- these storage units are constructed in a manner where there is an open air ceiling for each storage unit. These storage units do not go all the way to the ceiling of the top, and so on top for security purposes there's like a mesh wire security type fencing on top.

Our managers have mirrors on telescoping poles that they walk by. They have cameras that they're able to look over top. So when they're doing inspections, they are looking for items that are not allowed within our property or use from customers, and in those instances, our agreement allows us to terminate with any reason we choose to that agreement.

So these agreements are written in a manner where us, as the management company, representing the owner in this instance, have the ability to manage the site and keep the property

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secure and safe, and in the examples that you've provided here, those are scenarios where our team is trained to look out for, to identify, and ultimately, if it comes to a scenario where we need to alert the authorities, we're in very good standing with great relationships with a lot of the emergency service personnel in any municipality where we're serving.

Q. Great.

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Way back when, 1962, I think is when this building was first built, the building that's there now.

My family's been living there and using the school system and all the services in the area because sort of like tour the country when you're out towards Somerville and Bridgewater and like that, and lately it's turned into maybe it's an outlying community for Essex County or Hudson County or whatever.

MR. OLLER: Sir, you do need to get to your question.

MR. HUMENICK: I know, but I like to hear myself talk. I'll hold back on that part.

MR. OLLER: Get to the question.

Q. The point being is that things are getting a

lot more crowded out here and we put shopping centers in and one things leads to another, and that's great and I think that's important.

I'm asking the question because the Department of Transportation, about four years ago, allowed an entrance from the Hampton Inn, which is a hotel about a mile and-a-half down the road, and it's -- it has a road that curse over Route 22 and that road is Foothill Road and Ronson Road.

I'm trying to give you a definition so you have an idea. Ronson Road is a very small road, but Route 22 is a very wide open road, very similar to the facility.

Maybe in 1962 it was allowed to have an egress from a parking -- from a parking -- from a driveway, but you couldn't do it. You could do it then maybe on Route 22.

MR. OLLER: What is your question?

A. The question is, are you going to maintain the two driveways that you have that go out to Route 22 and are egresses onto Route 22?

That, of course, creates a little bit of a dangerous situation with being slow.

MR. MLENAK: There was the question. MR. OLLER: Okay.

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MR. MLENAK: You can answer it or you can defer to the engineer or architect if you like.

Q. In my opinion, that is sufficient egress for a storage facility. However, we have traffic engineers and more studies that could provide professional feedback?

A. Okay. I know, and the reason I'm asking is because it was almost approved that way. They went back to DOT and the DOT said no, you can't come out of the Hampton Inn on Route 22 because it's not an allowed exit, and everything was left to one smaller exit on Ronson Road. I'm giving you that maybe as a bit of information.

You don't want to go down the road too far and find out you can't do that. I have a feeling that what I see on the maps, it looks like you're able to get on to Route 22 now without any consideration made to that, people coming off.

MR. OLLER: Sir, better questions for the engineer to talk about the site design.

This is the operator of the facility and not as qualified as the engineer with respect to the egress and ingress, nor did he testify about it.

MR. HUMENICK: Okay. I understand

that.

Well, let me just bring up one more point so if there's going to be an objection, one more point.

Q. We always here about 100-year storms. We're not going to have this kind of rain and all this crazy stuff.

MR. MLENAK: Stormwater question for the engineer.

MR. HUMENICK: That's for the engineer?

MR. OLLER: Yes, it's an engineering question.

MR. HUMENICK: Okay. I hope I can stay, and it's been very interesting. I appreciate it, and I hope everybody here, I hope everybody here appreciates all these people coming out and doing all this work and evaluating what's being said, and this is not their area of expertise. Certainly not mine, but everybody wants to help out because we want to see the right thing done.

I want to thank everybody.

MR. FOOSE: Thank you, Mr. Humenick.

Good seeing you. Thank you.

Whoever's ready, come on up.

Just have your name and your address,

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MS. COLE: Hi. My name's Nora O'Neill Cole, 60-year Bridgewater resident. Thank you.

I live right around the corner from this guy on Vosseller Avenue right down the street. BY MS. COLE:

Q. I have two questions and I believe they're about operations. I'm a retired U.P.S. driver and I have driven into storage facilities because the owner of the, or the renter of the unit gave U.P.S. the code and unlocked their unit and taken things out on my hand truck and brought them back to the truck. I've done this multiple units every day.

So is there a way want to -- is there a way you can eliminate that or make that not a thing?

- A. There's a way that any package deliveries would be delivered to the office.
- Q. These are packages being picked up. The woman had a tape business, and she would store things --

MR. FOOSE: Can I just call a timeout here? Can we swear you in? Because I think that's a pretty interesting point of testimony that you're providing and I want to get that on the record

properly.

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NORA O'NEILL COLE is duly sworn by a Notary Public of the State of New

Jersey and testifies under oath as follows:

MR. FOOSE: And you're going to be giving testimony as you were -- you're going to ask a question at the end of this, and just so you know, at the end of the case you'll be able to speak for or against as long as you want, but right now you have a question on deliveries.

MS. COLE: I have two questions about operations.

MR. FOOSE: And you have experience in this fact because you were a U.P.S. driver.

MS. COLE: I literally did this.

MR. FOOSE: Thank you.

BY MS. COLE:

- Q. So you would just take your hand truck, and I understand it's not a drive-up facility, but I would -- what would prevent --
- A. Were you provided an individual code for yourself or were you using a customer's code?
 - Q. Customer's code. They would give it to us and it would be in your diad, and when we'd go to unit the lock would be there.

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- A. And in that scenario, we would see that we have a regular pickup coming from a U.P.S. driver that's using --
 - O. So is that not allowed?
- A. That is not allowed. Individuals must use their own code. They're not -- it is in our rules and regulations.
- Q. So they can't share codes? So if I rented a unit, I couldn't give it to my brother to go pick something up?
- A. Listen, you're the one on the agreement, and so ultimately, when we see your brother coming in, we're going to ask that individual's name, their unit, their relationship.

Our managers take great care of the facility and want to make sure that they're not at risk being an employee who is there day in and day out, and so that scenario is unique.

We often have deliveries coming to our facilities and picking up from our facilities. In our business, those occur from the office.

O. Right.

MR. OLLER: Sir, would you agree if there were an approval to a condition that any deliveries to the facility from any courier would

have to go to the office and not be permitted to be dropped at any of the storage locations?

A. We would be open to that, and in addition we'd be happy to put small signage with deliveries to the office.

BY MS. COLE:

Q. Okay. And my second question is, you mentioned that the drive time was a big metric for you picking this specific area, this specific location, and Bridgewater has a lot of bigger houses with lots of garages, and I'm wondering if your drive time metric isn't really serving Bridgewater.

Like, how is that serving Bridgewater if the metric is drive time? So you're just bringing other people in. Like, how is that serving Bridgewater?

A. No, it's absolutely serving Bridgewater, but just because you're serving Bridgewater doesn't mean that you're not serving the next town over, and ultimately, that's what I mean by drive time.

Q. Right.

A. It is certainly -- and the unit mix that we're proposing and designing in this scenario is meant for the local community.

We understand that there are larger

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homes here. Again, a larger home does not need another hallway closet, it needs another bedroom or it needs another garage size space.

And so ultimately, as we think about the design of the facility, it's to maximize efficiency and ultimately the interest for that community. It does us no good to create something that is not going to be -- have the demand from that local community.

- Q. So as part of your metric, was it included the massive amounts of apartments being built in Somerville and Bound Brook and Raritan? Is that all part of the metric to bring people to this specific location?
- A. I mean, if we see housing starts or multifamily starts that are going on in a community, then --
- Q. I mean, apartments are going to need more storage than houses, right? So I mean, I wonder what the percentage is relative to, like, how many people living in apartments need storage relative to how many people in houses need storage.
- A. We operate facilities across the 10 states where we're at in markets that have household incomes from 40,000 annual to 120,000.

The one scenario is that everybody needs storage. So from that perspective, whether somebody drives from the town over or is three blocks away, ultimately, we're still there to serve the community.

MS. COLE: Okay. Thank you.

MR. FOOSE: Thank you.
MS. CHERETES: Thanks for having me.

9 MR. FOOSE: Name and address, please. 10 MS. CHERETES: Sure. My name is 11 Ashley Cheretes. I live at 52 Glen Road. Basically

Ashley Cheretes. I live at 52 Glen Road. Basically the proposed facility will be in my back yard, as well as several residents who have joined me today.

I understand that you want questions right now; is that correct, no statements, right?

MR. FOOSE: Yes.

MS. CHERETES: I want to make sure I understand the assignment. Okay.

Just a couple questions here.

20 BY MS. CHERETES:

Q. I like the information that you shared with regard to all of the facilities you have in the New Jersey area, but are any currently positioned in a neighborhood or home residential area?

A. Yes.

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- O. Which one or ones?
- A. We have a location in Hamilton, New Jersey, that has residential multifamily and single family on two sides. We have --
 - Q. May I ask, when was that built?
- A. 2020.
- Q. Okay. Has there been any data that shows a decrease or increase in property value of those areas?

MR. MLENAK: He's not an expert in property valuation of real estate.

If you know something anecdotal, but I certainly wouldn't admit it as expert testimony. Go ahead.

- A. I'm going to assume that property values there have gone up 30 percent since we've opened there.
 - Q. What do you think attributes to that?
- A. Housing demand.
 - Q. Interesting.

MR. FOOSE: For the same reason that she can't ask the question, he can't put the testimony on the record as an expert.

Now, if you want to speculate.

MR. MLENAK: I said it's not expert

testimony. I agree.

MR. OLLER: This is all guesswork.
MR. FOOSE: If you wanted to say that
the National Realtor's Association in the last three
years has annualized return 30 percent, you're
certainly welcome to do that because I think that's
approximate, but if you want to put that back on the

record as an approximate valuation, absolutely.

A. That is approximate. I don't know the home values there, and ultimately, housing demand is very high.

Q. Understood.

I may get yelled at for this one, but I'll just ask. What about crime rates or theft or other issues like that?

MR. FOOSE: You have to have a question.

MS. CHERETES: I'm sorry?

MR. FOOSE: What is the question?

- Q. The question is, has there been an increase or decrease in crime rates?
- A. I cannot speak to crime rates in a community.

I can say that our facilities are secure. They're well lit. We have alarm systems,

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Page 88

Page 89

BY MR. MLENAK:

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- Q. Your first question premised that you live on Glen Road?
 - A. Yes, sir.
- Q. And you indicated that this is in your backyard, but there's a highway what separates this property from Glen Road, correct?
 - A. Yes, but I can visibly see it.
- Q. The highway is, in fact, the backyard, right?
 - A. I'm sorry?
 - Q. The highway is, in fact, the backyard?
- A. Well, I have my backyard and then my house backs up to the highway.
- Q. You also asked a question with the premise this particular application is situated in a residential area.

To your knowledge, this property is not in a residential zone; is that correct?

- A. Actually, it is because there's actually houses on either side.
- Q. From a zoning perspective, do you know if this property's in a residential zone or is it commercial?
 - A. No, I'm not an expert on the property, but I

am a concerned resident and it will be an eyesore from my back yard. Thank you.

MR. FRESCO: Mr. Chairman, can I ask a question as well?

MR. FOOSE: Absolutely.

BY MR. FRESCO:

Q. Ma'am, can you comment on the fact -- in the prior meeting there was some testimony or a question, I think it was a question by a resident, it said there's a pipe that exits the westbound side that spills out to the eastbound side.

Do you know of any pipes that are in your neighborhood that are spilling out water, and can you comment on that at all?

A. So I'm not aware of the pipes, to be honest, but in my statement, which I will give at a later date, I will include some information.

So every time our — it rains, our basements get flooded and our backyards get flooded and rain comes in.

So back in 2021, Ida was giving us a lot of rain. I think we had like four inches in like an hour or something crazy like that, and we have an outdoor french drain. We also have an indoor french drain inside our basement. Water was

23 (Pages 86 to 89)



terms of office hours.

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MR. GAYESKI: One item on a question that she asked.

The facility you said was in a residential area in Hamilton, is that a three-story facility?

A. It is in a commercial business corridor that happens to be adjacent and abuts back to residential, and that is -- that happens to be a single story. However, we do have multistory facilities that are next to or adjacent also to residential.

MR. FOOSE: Hi. Your name and

Q. And what about any new ones? Because it always seems like once something's big, there's always a surplus, and then they're empty.

A. It tends to be the bias as well. So as you start to recognize them, you notice them more frequently. If you buy a red car and all of a sudden you see a lot of red cars. So part of that is just identifying what that is.

I would say the other scenario is that these types of buildings have, again, existed, at least in this market, since the mid '80s, and over the evolution of the business, as well as the use of real estate, they tend to evolve in their locations

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and design.

Q. And instead of, like, maybe taking an existing area that has a storage unit and redoing that to make it the climate control, is there a reason why this area versus something that already has it?

A. That's something that I'm not really qualified to speak on, but yeah.

Q. And I mean, it is going to be much larger and intrusive in the area, because right now it's, the building's nice and putting something much larger.

A. I guess beauty is in the eye of the beholder. It's, this is a well-designed building using high quality materials, and from that perspective, it's what's been the designed.

Q. And for the 15 percent market share, is that the existing market share or what's out there?

A. No. That's what we saw as an unmet demand and how much of that unmet demand would this building supply.

Q. And then if -- I guess, you know, the concern is just, like, if it does become vacant and, like, if it's a third-party agreement, you know, what's the backout?

A. This development is financially feasible for the demand. This is not a use or a construction that you walk away from, and in terms of active management on this site, even for a mom and pop operator that own a single facility, there's great care that we take of the facility and the relationship that we have with owners.

They've maintained this office that is

They've maintained this office that is currently there for many, many years, and in terms of the, again, the materials, the design, the thought that went into designing this, as well as the maintenance that we'll take care of as an active manager is going to continue to be of high quality.

To walk away from that investment or to ignore it is, it's just not in the realm of feasibility.

MS. FERNANDEZ: All right. Thank you. BY MR. MLENAK:

Q. Speaking about your relationship, this would not be your first facility with this ownership group, correct?

A. No. This is our third.

Q. And that relationship dates back quite a way?

A. Yeah. It dates back 30 years.

Page 96

you.

Q. Okay.

MR. KULAK: I do have one follow-up question to what the woman was asking you, one of our residents.

When you're looking at your backyard as a resident and you see something new, which is a complete departure from that which exists today, much more substantial structure, it's going to be a different use, it's going to create different patterns. It's not just a matter of what's in the eye of the beholder. As a zoning board, you look at the residents' concerns and we look at their view of the world and try and represent their interest as much as we try and comply with all the rules and regulations that we have to.

So I'm a little concerned that it's not just a subjective view. It's rather concerns that the neighborhood expresses, and we need to hear those

A. I think that's a very valid point, and you know, quite honestly, I apologize that it was taken that way.

It is, again, a community-based business. We're not there to force self storage to anybody. In fact, we're only going there because there's demand from the area.

But again, in choosing the materials and the design, it's to make the aesthetic as appealing as we can.

MR, KULAK: I appreciate that, Thank

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7 MR. FOOSE: Thank you, Mr. Kulak. 8 It's going on 9 o'clock. Why don't we 9 take a 15-minute break. We'll reconvene at 9:15. 10 Thank you.

Please approach. We're absolutely going to take more questions. If you have them, you can wait till 9:15?

We're going to take a quick break.

Thank you.(Brief red

(Brief recess.)

MR. FOOSE: All right. We're going to reconvene.

Roll call, please, Roger.

MR. DORNBIERER: Mr. Foose.

MR. FOOSE: Here.

MR. DORNBIERER: Mr. Weideli.

MR. WEIDELI: Here.

MR. DORNBIERER: Mr. Laspisa.

MR. LASPISA: Here.

25 (Pages 94 to 97)



	Page 98		Page 99
1	MR, DORNBIERER: Ms, Amin,	1	I'm a practicing attorney in the State of New
2	MS, AMIN: Here.	2	Jersey. I don't have an objector at this point in
3	MR. DORNBIERER: Mr. Sweeney.	3	time.
4	MR. SWEENEY: Here.	4	MR. FOOSE: Could we just get your
5	MR, DORNBIERER: Mr. Fresco.	5	address.
6	MR, FRESCO: Here,	6	MR. KURZEJA: Sure. My office
7	MR. DORNBIERER: Mr. Bongiorno.	7	address? I'm going to give you my office address.
8	MR. BONGIORNO: Here.	8	MR. FOOSE: Whatever you want.
9	MR. DORNBIERER: Mr. Gayeski.	9	MR. KURZEJA: Unless you object to
10	MR. GAYESKI: Here.	10	that.
11	MR. DORNBIERER: Mr. Secat, absent.	11	MR. FOOSE: Whatever Mr. Oller wants.
12	Mr. Kulak.	12	MR. OLLER: Actually, I'd rather have
13	MR. KULAK: Yes.	13	you, if you're here as a Bridgewater resident, your
14	MR. DORNBIERER: And Mr. Vescio.	14	Bridgewater address.
15	MR. VESCIO: Yes.	15	MR. KURZEJA: Okay. 32 Shady Lane.
16	MR. DORNBIERER: Mr. Oller.	16	It's Bridgewater but it uses a Bound Brook post
17	MR. OLLER: I'm here.	17	office.
18	MR. DORNBIERER: And Mr. Burr.	18	MR. OLLER: Got you.
19	MR. BURR: Here.	19	BY MR. KURZEJA:
20	MR. FOOSE: Picking up where we left	20	Q. Okay. Sir, I didn't get the spelling of
21	off. We were taking question from the public, and,	21	your last name.
22	sir, you wanted to be next.	22	A. L-A-N-G, Lang.
23	MR. KURZEJA: Thank you. My name is	23	Q. I'm sorry. I looked at the transcript
24	Ron Kurzeja. I'll spell it, K-U-R-Z-E-J-A.	24	briefly.
25	I lived in the community for 47 years.	25	Did you give testimony the first night
	Page 100		Page 101
1	_		_
1 2	Page 100 briefly? Somebody from Snapbox, I thought did? A. If I did, it was a few minutes.	1 2	Page 101 you MR. KURZEJA: That's fine.
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	Page 106		Page 107
1	A. I brought expertise and institutional	1	A. Late December 2013.
2	knowledge.	2	Q. Okay. So that was about 10 years ago?
3	Q. But no documents. You said that.	3	A. Yes.
4	Okay. Sir, of the nine locations in	4	Q. That was one ever your first locations?
5	New Jersey, they're all active right now, correct?	5	A. Correct.
6	A. Yes.	6	Q. Is that one still of your locations?
7	Q. Have there been other locations in New	7	A. Yes, it is.
8	Jersey over the past 10 years that are not now	8	Q. Okay. And you've only lost one in 10 years?
9	active or are no longer under your control pursuant	9	A. We didn't lose it. We sold it.
10	to what I'm going to call third-party management?	10	Q. Okay. What was the reason for selling it?
11	A. We have sold locations.	11	A. Various reasons why we sell property.
12	Q. Okay.	12	Q. My question was specific. Can you identify
13	A. So we no longer control them.	13	the reasons?
14	Q. When you say sold them	14	A. We had a great offer.
15	MR. MLENAK: I'm going to ask that you	15	Q. Okay. Well, that's the reason. All right.
16	let him finish the question before you ask the next	16	Have you been to the location in
17	question.	17	Bridgewater?
18	MR. KURZEJA: That's fine.	18	A. Yes.
19	Q. Do you have something to add to that answer?	19	Q. How many times?
20	A. We sold that location. We no longer operate	20	A. Six or seven times.
21	it.	21	Q. Okay. So you've walked it?
22	Q. Just one?	22	A. Yes.
23	A. Correct. In New Jersey.	23	Q. Is it safe to say that that commercial
24	Q. Okay. When was the earliest location that	24	district which is where that lot is, it's in a C-5
25	you established in New Jersey? What date?	25	zone, correct?
			
	Page 108		Page 109
1	Page 108 A. I'm not familiar with the specification.	<u> </u>	Page 109 Q. 300?
2	A. I'm not familiar with the specification. Q. That's fine.	2	_
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many questions of this witness as you would like, but with respect to his direct testimony, okay? The board may ask some additional questions even after you're finished, and I understand where you're going. You're trying to establish what's the background of the company who's going to run this operation for the owner, okay. MR. KURZEJA: Now, let me tell you why MR. OLLER: Let me tell you. MR. OLLER: Okay. So the quorum that we follow here is just not the way you started. We need to ask proper questions in a proper way, and this witness and future witnesses will answer those questions for you, and if you don't understand the answer or you're not happy with the answer, you're welcome to continue to question that witness, but it's going to be based on his 23 direct testimony properly. 24 MR. KURZEJA: Let me address that 25 issue. It's cross-examination and I should be given Page 113

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fair latitude, significant latitude as to the scope of the cross, okay? And I think this board, this board has a right to know about the suitability of this company to address -- or not to address, but to stand behind an application that they're seeking approval for.

a lot of Municipal Land Use Law, but in here it's a

MR. KURZEJA: I know.

lot different than in a courtroom.

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This board really should know how viable this company is. You didn't see or hear anything.

MR. FOOSE: Land use approvals are not predicated on the suitability of an owner. Land use is predicated on the MLUL of New Jersey.

MR. OLLER: This owner is allowed to sell this property the day after it's approved.

MR. KURZEJA: I know that.

MR. OLLER: We're not approving the owner or the operator. We're approving or not the requested use on the property.

MR. KURZEJA: But it was testified to that it's feasible -- not feasible, but somebody could likely pull out in a year. I mean, they could likely pull out in a year.

MR. FOOSE: Ask that line of questioning.

MR. KURZEJA: All right. Let me

proceed at this point, okay?

MR, FOOSE: Sure.

MR. KURZEJA: I'm sure we'll have other objections along the way. So give me one second.

MR. OLLER: I just want you to understand, we as a board don't have the right to approve who the owner is or who the operator is. That doesn't come into the equation.

MR. KURZEJA: Okay, I got that part. BY MR. KURZEJA:

O. Sir, in operating the locations you operate in, are you governed by the New Jersey statute that controls storage facilities?

A. There's not a New Jersey statute that controls self storage that I'm aware of. There are certain laws that we need to adhere to.

Q. Okay. They pertain to rights of unit renters, correct?

A. Are you referring to lien laws?

21 Q. Yes.

A. Okay.

Q. So you do?

A. Yeah. 24

O. Okay. Now, you made reference to the use of

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practice architecture in New Jersey. I'm a graduate of Virginia Tech School of Architecture in 1995, and I've testified before numerous boards, including some brief testimony last year.

MR. OLLER: Is your license still current and in good standing?

A. It is.

MR. FOOSE: All right. This board accepts you as a professional architect.

MS. AMIN: How long have you been licensed?

A. I'm sorry? How long? 2001, so 23 years.

MR. MLENAK: She just wanted to test your math.

BY MR. MLENAK:

- Q. Okay, Mr. Nocella, why don't you start by describing what you were asked to do and what you ended up designing?
- A. So I was brought on board to design the self-storage building itself based on the parameters of the site and the requirements of my client.
- Q. You've designed self-storage facilities in other locations for other clients as well?
- A. Yes, I have. I've designed three. This is my third one with this particular client, and myself

and my firm have done approximately 12 to 15 other facilities that have either been built or are still on the planning board stages.

Q. Okay. I'm going to ask you next to walk the board through the design using whatever exhibits or renderings that you like. I know Sue and is working on your computer so we'll give her a minute, and while that's being done --

MR. OLLER: Let me just ask, are you going to be referring to the plans that we have already or is there a rendering coming out?

A. There are plans that were submitted back in December, plus they're the exhibits that were sent in last week. So it's combined.

15 BY MR. MLENAK:

Q. So what we'll do is, whatever you use, I'll ask you to describe by date, and if it's something that was submitted in December, we won't need to mark it. If it's something new, we'll mark it.

MR. OLLER: If it's a rendering,
Steve? Mark anything if it's a rendering.
MR. MLENAK: If it's been submitted,

no

MR. OLLER: Architectural plans we don't have to mark.

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MR. MLENAK: Right, right.

A. All right. So I can start by describing the building. It's a three-story building. As was testified before, it's about 129,000 square feet. It is three stories, two of which are above grade. The third level is considered a cellar, is actually below grade. It's just a small portion on the south end of the building that's exposed by the egress drive island to Route 22.

The building height above the grade is basically the same as what the existing office building is right now. So in terms of height above ground, it's not a real change from what's there in the office building.

Three levels. There's a retail section on the first floor that's about 600 square feet. That's where people first time -- come to the building for the first time would come in, sign their agreement, take a look at the facilities, which unit size they would want. There's also toilet facilities, electrical utility room, sprinkler rooms. That's in the front section of the building.

Then throughout the building there's two elevators that would serve all three floors.

There's two egress stairs that services the floors in an emergency situation.

The primary loading areas, I'll recap this quickly when we get our plans up on there, but on the north end of the building there's a sliding glass door. That's how most customers will come into the building. And then on the southeast end there's actually a covered area where cars can come in and unload due to inclement weather.

MR. MLENAK: Mr. Chairman, I think we're just waiting on the technology.

MR. FOOSE: We're waiting on production staff. This may be a sign from the universe. We're approaching 9:50. We have a hart stop at 10.

MR. MLENAK: You can put up a board and then I ask you some questions. We may not need that.

MR. FOOSE: Let's make sure members of the public can see this as well.

MR. MLENAK: Do you have any recommendations for where it should go, then? Sideways like that?

BY MR. MLENAK:

Q. Why don't you describe what you've just put

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1,

A. So what we've put up here is, this is an exterior 3D rendering of the proposed self-storage building. This is a view from Route 22 looking up at the property.

So the sales office -- the sales office is up at this area, and then as you move further down Route 22 it slopes off, the grade drops off.

Q. So now you did that presentation orienting to the --

MR. OLLER: Sorry. I know we want the people in there to see it.

MR. MLENAK: That's where I'm going. That's where I'm going. BY MR. MLENAK:

Q. So two things. You may have to do that twice, but, too, because we have a stenographer here who's going to be transcribing, they don't know where you're pointing.

So on any exhibit that you point to, if you could just describe the general location so that that can pick up in the transcript.

MR. OLLER: And I would point out, it's now up on the screen.

MR. MLENAK: There you go.

A. Okay. To the right side of the image, that is the view from coming in the main drive aisle off of Route 22. So as you come up from the right, you will see the front office and retail store.

Moving to the left, you see the entrance, the sliding glass doors where customers would come in and out with their storage items, and then as you continue across the left side of the render is the drive aisle that goes along the building, along Route 22 and eventually --

MR. OLLER: So Mr. Nocella, I'm sorry to interrupt again. What you have on that board --

MR. MLENAK: It's different. I know. MR. OLLER: -- and we have on the

screen are two different things.

MR. MLENAK: I'm going to get there. BY MR. MLENAK:

Q. So if you look at the screen and when you look at the board, we have to different renderings.

You provided both of these renderings as part of the submission in December. So unless Mr. Oller disagrees, I don't believe we need to mark these as separate exhibits, but the exhibit that is on the board and the one that's on the screen are

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different, and you can explain how they are in terms of alternative exterior treatments that we propose to the board.

A. Correct. So what's on the video monitors that the public can see, that was the original design that we submitted for our testimony in November of last year.

As you can see, to the right side where you see the brick structure, there's a parapet that protrudes further than the building, the main building height. That parapet triggered a variance.

So what we did on the board that I have in front of me now, we heard the concerns about the height of the building, the concerns about the reason for having a parapet that creates a variance, so we lowered that parapet to be compliant with the local ordinance.

That's what this rendering represents that I have on the board here, in addition to the additional landscaping that Mr. Winters' office had added since the previous hearing.

MR. OLLER: And you may have said this already, but is there a date — is there a date on the, what you have in front of you, on that board?

A. There is not a date on there. So the first

time you're seeing it --

MR. OLLER: Can we mark that. STAFF: I have a date for it. The

date is 10/23/23.

MR. OLLER: No. I'm asking about what's on the board.

A. So 10/23 would be the one that's on the video screen.

MR. OLLER: Right, because you said that was the original.

A. That's the original.

MR. OLLER: What's on the board is the revised architectural plan.

A. Is the revised rendering of the architectural rendering. It's an alternate --

MR. MLENAK: We're going to get there. Let's take one step at a time.

MR. OLLER: Let's just mark the board A-4.

BY MR. MLENAK:

Q. So the board that's on the easel is now going to be marked A-4, and for the record, what's being marked as A-4 is the rendering that was revised to reduce the height of the parapet to come to compliance and was submitted as part of the

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34 (Pages 130 to 133)

December submission?

A. Correct.

Q. Okay. The rendering that is on the screen was submitted as part of the earlier application and we are not marking that.

MR. MLENAK: Correct, Mr. Oller?
MR. OLLER: That was in the original submission. I don't think we have to mark that.
MR. MLENAK: Correct. I agree.

BY MR. MLENAK:

Q. So now that we've done that, let me clarify what we're presenting here to the board.

The applicant has proposed that if the board were inclined to grant this to give them the option of exterior treatment, whether from an aesthetic point of view or other reasons, they prefer the parapet wall that's on the screen or the one without the variance relief that's on the board?

A. That is correct. The client has proposed two alternates. They would be happy to do whichever one the board -- if there's a preference, they would go with the board's decision.

Q. Okay. Why don't you continue your testimony describing the treatment, the architecture.

A. So again, so a lot of people have

preconceived notion of what self-storage buildings look like. Now, if you're going to look at more of the highway districts and things, you'll see three-to four-story buildings that are clad and insulated, aluminum panels, usually white or gray, and sometimes you'll see, if it's not Snapbox, for example, Extra Space or CubeSmart tends to have bold branding so you'll see a lot of red. You'll see a lot of bright orange for public storage, Wasabi green for Extra Space.

In this case, we do recognize our surroundings with the neighborhoods nearby, the existing office building. So what we did is we tried to make this self storage not the metal box that you would typically see, but something that's more reflective of a residential or an office park so there's smaller scale windows, brick material, cornices, ephes, which is a synthetic stone finish.

So we really upscaled the quality of the materials that go on this building as opposed to the standard insulated box.

We also tried to help -- what's important is it's a two-story building. As I mentioned, it's very similar in size to the office building.

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Self storage has very low floor-to-floor heights so that angle is to keep the height of the building down lower. Most offices are going to be in the 13 foot floor to floor. So we're about two and-a-half feet per story shorter than what a new office building would be.

So we've taken measures to try and kind of minimize the impact of the building on the site by use of the material.

MR. FRESCO: Hold on a second. I'm sorry. I don't normally interrupt.

I just want you to repeat that. So what you're saying is what, that this is shorter than an office building, a two-story office building? Is that what you're saying?

A. It's a lot -- most office buildings have taller floor-to-floor heights. You need more head room for office space and such. So you're usually looking at a 12- to 13-foot height floor to floor.

Self storage doesn't need that height because you're only given enough room to put the storage units in. So it's an eight-foot ceiling, minimal sprinkler, lighting, HVAC and the floor. So we're able to kind of keep the scale of the building down.

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MR. FRESCO: Thank you. Sorry. A. Not a problem.

MR. OLLER: What you just said, this plan would be for an eight-foot ceiling?

A. So interior, so you'll have the slab. You'll have eight feet to the security mesh that Mr. Lang mentioned earlier. So a typical storage unit is eight feet high. Then you'll have room for sprinklers, lighting and the HVAC duct work, and then the concrete deck above.

So it's a 10 foot, six floor to floor, but the actual usable height for a storage unit would be eight feet.

Again, also to try and help where the scale of the building, you can see it on both renderings, at the mid point between the first and second floor, we've got some horizontal banding, so what that does is kind of draws your eye to the midpoint of the building and it helps detract from the height.

So even though it's a shorter normal building, there's architectural features that kind of help increase the horizontality of it and not make it look like such a tall presence on the property.

35 (Pages 134 to 137)



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Do you have something that does that? A. We have straight on colored elevations of the building that's not a specific view from those

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MR. SWEENEY: Can you bring that with you at the next meeting?

A. We could look into making those presentations, but the elevations are just straight

MR. FRESCO: We can look at them. That's what he's saying. He's saying they're straight on.

A. They're not true representation -- it's not going to be the view from someone's backyard.

MR. SWEENEY: What's it going to be a view of or from?

A. It's going to be like, say if you're just standing looking at a building. Again, it's a straight on view with no --

MR. SWEENEY: The reason I ask the

question is one of the things we're concerned with here for any application is the impact of the neighborhood, and the best way to show us that is to visualize, show us a picture or a rendering of what this facility is going to look like from surrounding residences like those on or behind Donahue or like those on Glen Road across the highway.

A. Right. So this view would be actually as if you're right on the shoulder of Route 22.

So in terms of what you would see from Glen, you'd have the four lanes of Route 22, whatever trees are lining Route 22 dividing the residential area from 22.

MR. SWEENEY: Donahue? What about Donahue?

A. Donahue, basically you're going to be looking -- I can pull up that elevation. Donahue's basically a straight road back there and they're looking right into the side of the --

MR. SWEENEY: So you can show us what they will see?

A. I do not have -- no, I do not have --MR. FOOSE: We only have two minutes. What he's asking is, the next meeting, why don't you bring that with you so we can have an impact.

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already have blocked out for one of our three other cases be?

MR. DORNBIERER: Right now it appears that you've got applications that are running to the end of February, but I did question the land use administrator today regarding these and there's always the possibility that there's going to be changes to what's already in the cue. It could be request for extensions, etc.

So at this, based on this, I would say a meeting in March.

MR. FOOSE: So our March 26 meeting? We had already have a case for the 12th.

MR. DORNBIERER: This view doesn't have everything. That's my understanding, is that in the cue, only because some dates have not been finalized.

MR. FOOSE: March 26 work with the applicant?

MR. MLENAK: Mr. Chairman, as you can appreciate, our first hearing was November 14th. It's now January 23rd.

MR. FOOSE: Welcome to Bridgewater. MR. MLENAK: Well, we're now two months. We still need to be able to prosecute these

MR. OLLER: Really what he's asking 1 2 for, Steve, is photo simulation. 3 MR. MLENAK: Understood. 4 MR. OLLER: Not an artist rendering. 5 Those are very pretty pictures, though. A. Yes, we can take pictures along Donahue and 6 7 you can --8 MR. OLLER: Yeah. Photo sim is really what I think would work, would be very helpful. 9 MR. MLENAK: We'll take it back. 10 MR. FOOSE: It's 10 o'clock. We're 11 12 going to call it a night. Thank you. Thank you, members of the 13 public that have joined us. 14 MR. OLLER: Before anyone leaves, we 15 can announce the next date to continue this hearing. 16 MR. FOOSE: Can we? 17 MR. MLENAK: We have to. We can't 18 19 re-notice it. 20 MR. FOOSE: Well, let's announce our 21 next meeting. Going to be February 13th, and that 22 evening we're going to here 1200 Route 22 Land 23 Investors. Roger, make you can help us out. When 24 would the next available meeting that we don't

	Page 142		Page 143
1	cases.		
2	So is there no way for special	1	MR. OLLER: Is the building going to
3	meeting, Mr. Chairman? I have to ask.	2	fall down between now and the end of March?
4	MR. OLLER: That's up to the board.	3	MR. MLENAK: I can't stipulate to
5	If the board's willing to do a special meeting, and	4	that, but March may not be the end of this, though.
6	I don't know what they charge for that, what that	5	MR. OLLER: Rich, I would think based
7	would be.	6	on what we saw tonight it's probably not going to
8	MR. MLENAK: Understandable there	7	be.
9	would be a charge.	8	MR. MLENAK: Right. If it was, okay,
10		9	then we have one more hearing.
11	MR. OLLER: That's up to the board.	10	MR. FOOSE: My advice is to take the
12	MR. FOOSE: Why would time be an urgent necessity that would require the board to	11	March 26 meeting and then also work with our land
13	have a appoint mosting? In the many in	12	use administrator's office and find when the
14	have a special meeting? Is there an economic	13	planning board is not using this, because every
15	impact? Is there a safety impact? Is there	14	other Tuesday, we only get this two weeks.
16	something that benefits members of the public?	15	So the planning board has to be take
17	MR. MLENAK: The issue, Mr. Chairman,	16	into consideration also. They have a much lighter
18	is the genesis of this application is that the	17	docket than we do right now.
19	existing use is that it's in the end of its useful	18	So what we don't finish on March 26,
20	life. There are mechanical, structural issues which	19	at that point I would certainly be willing to
21	need addressing. If it's going to be in operation	20	entertain a special meeting, but as it stands right
22	much longer, this use would almost be put into play.	21	now, if there's no safety or public interest measure
23	MR. FOOSE: Can you document that	22	at stake here, I just can't, in the short notice
24	fact? How are you going to document that fact?	23	MR. MLENAK: Understood,
25	UNIDENTIFIED: I have property	24	MR. FOOSE: schedule that.
ZJ	managers and documentation how old the equipment is.	25	MR. MLENAK: With the statement you
			-
	Page 144		Page 145
1	-	-1	Page 145
1 2	just made that you'd be willing to entertain one	1 2	the public, this meeting will be adjourned at this
2	just made that you'd be willing to entertain one after March 26, we'll take the March 26.	2	the public, this meeting will be adjourned at this point. It will continue in this room on March 26 at
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2 3 4	just made that you'd be willing to entertain one after March 26, we'll take the March 26. MR. FOOSE: Very good. So concurrently, we should be working	2 3 4	the public, this meeting will be adjourned at this point. It will continue in this room on March 26 at
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1	CERTIFICATE	
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4	I, LISA PENROD, a Certified Court	
5	Reporter (XIO1753), Registered Professional Reporter	
6	and Notary Public of the State of New Jersey, do hereby certify the foregoing to be a true and	
7 8	accurate transcript of my original stenographic	
9	notes taken at the time and place hereinbefore set	
10	forth.	
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15	LISA PENROD, CCR#XIO1753	ļ
	REGISTERED PROFESSIONAL REPORTER	
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